

## Committees in Common of ICB Sub-Committee and Health and Wellbeing Board

16<sup>th</sup> January 2024

<b>Title of report</b>	NEL Joint Forward Plan 2024/25 Refresh
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<b>Wards affected</b>	All
<b>Key Decision</b>	No
<b>Executive summary</b>	<p>This report provides an update on the system planning for 2024/25 and progress that has been made in refreshing the Joint Forward Plan (JFP) for 2024/25. System stakeholders are being engaged earlier in the planning process to enable greater input into the plans.</p> <p>A first DRAFT of the JFP 2024/25 is included at Appendix 1. A portfolio planning away day was held on 13<sup>th</sup> December 2023 to enable portfolio leads to share their draft system programme plans and the group to identify gaps, areas of duplication or synergy, and interdependencies. System programme directors have been asked to update their draft plans by early January 2024.</p> <p>The Barking and Dagenham Local plan is included in the draft plan and work is progressing to confirm the priorities and delivery plan.</p> <p>National NHS priorities and planning guidance for 2024/25 is not expected to be published before the end of January, however, priorities set out in the 2023/24 planning guidance and recovery plans are expected to remain. New capital planning guidance requires the ICB and partner trusts to publish their capital resource plan by 1 April and ensure that it is consistent with the JFP.</p>
<b>Action / recommendation</b>	<p>The committees are asked to:</p> <ul style="list-style-type: none"> <li>• note the planning update</li> <li>• review and comment on the first JFP 2024/25 draft document (Appendix 1- Draft JFP 24/25)</li> </ul>

<b>Reasons</b>	The Health & Care Act 2022 requires each Integrated Care Board (ICB) in England, and their partner NHS trusts and foundation trusts, to produce and publish a Joint Forward Plan (JFP). The JFP is expected to be a delivery plan for the integrated care strategy of the local Integrated Care Partnership (ICP) and relevant joint local health and wellbeing strategies (JLHWSs), whilst addressing universal NHS commitments.
<b>Previous reporting</b>	<ul style="list-style-type: none"> <li>▪ Clinical Advisory Group – 6<sup>th</sup> Dec 2023</li> <li>▪ ONEL JOSOC – 9<sup>th</sup> Jan 2024</li> <li>▪ Acute Provider Collaborative Execs – 9<sup>th</sup> Jan 2024</li> <li>▪ ICP Committee – 10<sup>th</sup> Jan 2024</li> <li>▪ Primary Care Collaborative sub-committee – 10<sup>th</sup> Jan 2024</li> <li>▪ Community Health Collaborative Sub-Committee 15<sup>th</sup> Jan 2024</li> </ul>
<b>Next steps/ onward reporting</b>	<ul style="list-style-type: none"> <li>▪ All Place HWBBs and/ or Health &amp; Care Partnership Boards – Jan to Feb 2024</li> <li>▪ INEL JOSOC – 23<sup>RD</sup> Jan 2024</li> <li>▪ MHLDA Collaborative sub-committee – 31<sup>st</sup> Jan 2024</li> <li>▪ Exec Committee (sign-off) – 7<sup>th</sup> Mar 2024</li> <li>▪ CAG (sign-off) – 13<sup>th</sup> Mar 2024</li> <li>▪ ICB Board (sign-off) – 27<sup>th</sup> Mar 2024</li> </ul>
<b>Conflicts of interest</b>	N/A
<b>Strategic fit</b>	<p>The report aligns with the following system objectives:</p> <ul style="list-style-type: none"> <li>• To improve outcomes in population health and healthcare</li> <li>• To tackle inequalities in outcomes, experience and access</li> <li>• To enhance productivity and value for money</li> <li>• To support broader social and economic development</li> </ul>
<b>Impact on local people, health inequalities and sustainability</b>	The annual refresh of the NEL Joint Forward Plan aims to support the maturity of our system in being able to deliver our four core priorities and cross cutting themes, which in turn are linked to reducing health inequalities.
<b>Impact on finance, performance and quality</b>	The Joint Forward Plan in itself does not detail the finance, performance and quality aspects of the system.
<b>Risks</b>	<p>There is a risk that the late publication of national NHS planning guidance, and requirement to submit the JFP by the end of March, will require further work to be done to ensure that plans are aligned.</p> <p>There is a risk that that the programme resource requirements are insufficient to deliver the ambitions of the plan.</p>

## **1.0 Purpose**

- 1.1 A paper setting out the system planning process for 2024/25 was presented to the Committees in Common in November 2023. The purpose of this paper is to update the Committees on the planning process and receive feedback on the draft plans.

## **2.0 Background**

- 2.1 North East London Integrated Care System (ICS) is in the process of refreshing the Joint Forward Plan (JFP) for 2024/25. The aim is to finalise the plan by the 23<sup>rd</sup> February and following ICB Board approval in March, submit to NHSE.
- 2.2 Based on feedback and lessons learnt from this year's JFP development, we are now engaging with NEL System stakeholders earlier within the system planning cycle in order to ensure improved awareness of and input to the 2024/25 JFP.
- 2.3 As a partnership, we continue to work towards developing a cohesive and comprehensive delivery plan for meeting the challenges we face. As part of these annual refreshes going forward we will work with local people, partners and stakeholders to iterate and improve the plan as we develop our partnership, to ensure it stays relevant and useful to partners across the system.
- 2.4 For the 2024/2025 refreshed document we have maintained much of the core information and headlines that are in the current iteration, updating and amending statistics and information where relevant.
- 2.5 An unedited first DRAFT of the JFP 2024/25 has been attached as an appendix, to indicate the direction of travel. A further draft will be available by end of January 2024, with a final draft by end of February. An electronic copy can be made available upon request.
- 2.6 The Committees are asked to provide any feedback on the DRAFT Forward Plan by 23<sup>rd</sup> January in order for this to be considered in the final draft document.

## **3.0 Joint Forward Plan (JFP) Refresh for 24/ 25 next steps**

- 3.1 The timeline for refreshing the JFP is outlined below:

24 November 2023

We asked all slide contributors to submit their initial draft plans for 2024/25 for the JFP, providing a summary list of projects, and resourcing requirements.

13 December 2023

A portfolio workshop will be held with leads from the system portfolios, Places, cross-cutting themes and enablers. We aim to develop greater cohesion between portfolios, identify any synergies or duplication we need to address, but also to allow everyone share feedback on each other's plans.

9 January 2024

We will ask for updated slides based on the feedback from the December workshop.

February 2024

By 23rd February, all JFP contributors will need to submit their final plans/ JFP slide input, ready for sign off via appropriate meetings prior to submission by end of March 2024.

3.2 A portfolio planning away day was held on 13<sup>th</sup> December 2023 to enable portfolio leads to share their draft system programme plans and the group to identify gaps, areas of duplication or synergy, and interdependencies. System programme directors have been asked to update their draft plans by early January 2024.

3.3 As we published our first JFP on 30 June 2023, it is proposed that we keep the structure of the JFP the same, with some minor adjustments, as outlined below. Where references are made to figures, these will be updated to reflect the latest position.

Main additions:

- New slides to ensure we cover:
  - all our strategic system improvement portfolios in addition to our four strategic system priorities
  - our Place plans
  - our six cross-cutting themes and
  - our enablers
- We have also included new slides outlining:
  - what is important to our residents and how it impacts our plans,
  - our successes to date, and
  - how we are developing a strategic outcomes framework to help us assess if we are having an impact.

3.4 The Barking and Dagenham Place plan is included on as slide 47 of the pack. The aim is to focus on a smaller number of priority areas that are shared across the partnership and support the achievement of our Joint Local Health and Wellbeing Strategy outcomes. Recognising that we do not have the resources to do everything, we will be focusing on areas that we believe we could deliver a positive impact on resident experience and outcomes through partnership working and taking a preventative approach to health and care.

## **4.0 Other planning activities**

- 4.1 NHS priorities and planning guidance for 2024/25 has been delayed and is not expected to be published before the end of January. A letter received from NHSE on 23<sup>rd</sup> December 2023 has confirmed that the priorities and objectives set out in the 2023/24 planning guidance and published recovery plans on urgent and emergency care, primary care access and elective and cancer care will not fundamentally change.
- 4.2 A key requirements will be for systems to maintain the increase in core urgent and emergency care capacity established in 2023/24, complete the agreed investment plans to increase diagnostic and elective activity and reduce waiting times for patients, and maximise the gain from the investment in primary care in improving access for patients, including the new pharmacy first service. The final position and performance expectations will be confirmed in Planning Guidance.
- 4.3 National guidance released in December 2023 states that ICBs and their partner trusts must prepare a plan setting out their planned capital resource use, before the start of each financial year (by 1 April), publish the plan and share with their integrated care partnership, health and wellbeing boards and NHS England. The content of the JFP should be consistent with the capital plan.

## **5.0 Risks and mitigations**

- 5.1 There is a risk that the late publication of national NHS planning guidance, and requirement to submit the JFP by the end of March, will require further work to be done to ensure that plans are aligned.
- 5.2 There is a risk that that the programme resource requirements are insufficient to deliver the ambitions of the plan.

## **6.0 Recommendations**

- 6.1 The committees are asked to:
- note the planning update
  - review and comment on the first JFP 24/25 draft document (Appendix 1- Draft JFP 24/25)

## **7.0 Attachments**

- Appendix1: Joint Forward Plan 24/25 refresh; Health and Wellbeing Board